

Healing Hunger. Strengthening Our Future.



2018 ANNUAL REPORT

# **OUR MISSION**

To nourish and educate our neighbors in need to heal the hurt of hunger.

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Alan Schultz Bayer

### All our dreams can come true if we have the courage to pursue them.

- Walt Disney



Lisa Pelikan Chairman of the Board



Sunny L. Schaefer

At Operation Food Search, we all are dreamers.

We dream of a day when childhood hunger will cease to exist.

We imagine empowering individuals with ample resources so they can achieve success on their own.

And we envision creating a sustainable community where all families can enjoy nutritious meals together.

This past year our agency has experienced a considerable evolution like no other in our history. Our team continues to work on groundbreaking partnerships where we can serve as a viable force when it comes to solving the area's immediate hunger need. We look forward to 2019 and making even more of an all-encompassing impact on the community than ever before.

After more than two decades at the agency's helm, we bid Sunny goodbye as she retires to enjoy the next chapter in her life's journey. We will be forever grateful for her leadership and guidance, which have enabled us to promote sustainability while simultaneously reducing food insecurity.

We give a special thanks to all of our supporters – from our dedicated team members and generous donors to our faithful volunteers and committed stakeholders – as we embrace the upcoming year and all that it holds.

Lisa Pelikan Chairman of the Board Sunny L. Schaefer Executive Director

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### Thanks to our supporters, partners and donors

# 2018 Was An Impactful Year

# \$30 Million

worth of food was distributed to partner agencies



53% of food distributed

includes produce. dairy, meat and freshly prepared items

27,509

volunteer hours by

individuals



7.200+

individuals empowered

through nutrition education programs



children, teens and adults were supported



Through

community partners in Missouri and Illinois

BREAKFAST AFTER THE BELL RESULTS

Million



in grants advocated

for "Breakfast After the Bell" implementation throughout the state of Missouri

301,000 backpacks provided through "Operation Backpack" serving



8,400+

kids and families during the weekends



#### Normandy School District

Lucas Crossing Up 249 students/day

from 428 to 677



Barack Obama

Up 133 students/day from 244 to 377



provided to kids through out-of-school meal programs - Summer & Afterschool Meals during the year

That's a total of 383 more students participating in school breakfast per day between the two schools!

# Impacting the bi-state region through Our Three Pillars



# Meet The Immediate Need

#### AGENCY DISTRIBUTION

We provide food free of charge to over 220 partner agencies working to feed the need in each community.

#### **OPERATION BACKPACK**

Meals are sent home with kids on Friday for the weekends to alleviate the hurt of hunger when school is not in session.

#### **OUT OF SCHOOL MEALS**

Through our "Summer Meals"
program, we bring the food and the
fun to neighborhoods throughout
the area with our mobile meal
routes. "Afterschool Meals"
provides "super snacks" to help kids
get through the last part of the day
with more focused energy.



### **Build Nutrition IQ**

#### COOKING MATTERS®

These classes are available to all ages with the goal of empowering families with skills, knowledge and confidence to prepare healthy, affordable meals at home.

# COOKING MATTERS AT THE STORE®

This guided grocery store tour teaches tactics on how to shop more efficiently to maximize food budgets and make healthy choices.

#### **DEMONSTRATIONS**

Our team of nutritionists go off-site for groups and organizations to conduct demonstrations aimed at cooking nutritious meals at home and on a budget.

### Champion Change

Kids Eat Fr

Operation Four Scarch

#### POLICY & ADVOCACY

As advocates who work directly with Missouri's legislators and local government officials, we champion policies that advance our community's well-being plus ensure the voices of those who experience hunger and food insecurity are heard throughout the state.

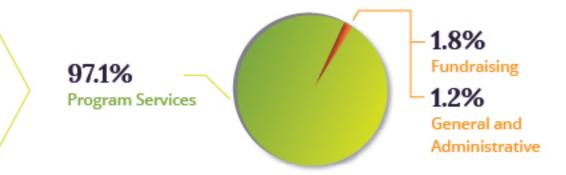
#### INNOVATIVE PROGRAMMING

OFS embraces an "upstream" approach to ending child hunger and family food insecurity. Our fresh perspective explores sustainable alternatives to existing systems...so we then can improve health outcomes, increase academic success, and reduce emergency food safety net dependency.

### **Statements of Financial Position**

As of September 30, 2018 and 2017

For every dollar donated, we devote 97 cents to Operation Food Search programs and services.



ASSETS				
		2018	_	2017
Current assets:  Cash and cash equivalents Investments Accounts receivable Unconditional promises to give Grants receivable Undistributed food and household items Prepaid expenses Total current assets	\$	1,756,287 604,077 14,050 172,077 277,500 1,111,945 10,618 3,946,554	\$	967,417 615,718 6,950 296,833 120,366 1,036,000 56,693 3,099,877
Property and equipment, net of accumulated depreciation	n	5,552,081		5,409,902
Unconditional promises to give, net of discounts		242,837		437,412
Grants receivable, net of discounts		517,443	_	-
	\$	10,258,915	\$	8,947,191

LIABILITIES AND NET ASSETS						
Current liabilities: Accrued expenses	<u> </u>	<b>2018</b> 493,095		<b>2017</b> 319,500		
Net assets:     Unrestricted:     Operating     Property and equipment     Undistributed food and household items     Total unrestricted net assets	_	1,892,089 5,552,081 1,111,945 8,556,115	_	1,807,453 5,409,902 1,036,000 8,253,355		
Temporarily restricted: Cash and cash equivalents Grants receivable Unconditional promises to give Total temporarily restricted net assets Total net assets	\$	419,762 789,943 1,209,705 9,765,820 10,258,915	\$	274,336 100,000 374,336 8,627,691 8,947,191		

LIABILITIES AND NET ASSETS

# Statements of Activities & Changes in Net Assets

### For the years ended September 30, 2018 and 2017

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	/ED	

Temporarily   Temporarily   Total   Unrestricted   Restricted   Total   Unrestricted   Restricted   Total			2018			2017	
Support and other revenue:   Support   Cash and investment contributions   \$2,813,987   \$ - \$2,813,987   \$2,962,143   \$341,224   \$3,303,367   \$360,765   \$360,765   \$31,486   - \$231,486   \$39,071		**					
Support   Cash and investment contributions   \$2,813,987   \$ - \$2,813,987   \$2,962,143   \$3,41,224   \$3,303,367   \$360,765   \$231,486   \$- \$	Support and other recomes:	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
Cash and investment contributions         \$ 2,813,987         \$ -         \$ 2,813,987         \$ 2,962,143         \$ 341,224         \$ 3,303,367           State support         360,765         360,765         231,486         -         231,486           Special events (net of \$13,715 and \$2,9671 of expenses in 2018 and 2017, respectively)         92,968         -         92,968         235,876         -         235,876           Subtotal         3,688,122         1,062,363         4,750,485         3,774,047         374,336         4,148,383           Other non-cash contributions         30,948,558         -         30,948,558         3,0948,558         30,999,784         -         36,699,784           Total support         34,636,680         1,062,363         35,699,043         34,473,831         374,336         4,148,383           Other revenue (loss):         8ental income         106,200         -         106,200         -         106,200           Other income         102,424         -         102,424         93,280         -         93,280           Investment income         18,994         -         18,994         17,094         -         17,094           Gain on sales of property and equipment         7,000         -         7,000         15,							
Grant revenue         420,402         1,062,363         1,482,765         344,542         33,112         377,654           Special events (net of \$13,715 and \$19,671 of expenses in 2018 and \$2017, respectively)         92,968         -         92,968         235,876         -         235,876           Subtotal         3,688,122         1,062,363         4,750,485         3,74,047         374,336         4,148,383           Other non-cask contributions         30,948,558         -         30,948,558         30,699,784         -         30,699,784 <td></td> <td>\$ 2,813,987</td> <td>\$ -</td> <td>\$ 2,813,987</td> <td>\$ 2,962,143</td> <td>\$ 341,224</td> <td>\$ 3,303,367</td>		\$ 2,813,987	\$ -	\$ 2,813,987	\$ 2,962,143	\$ 341,224	\$ 3,303,367
Grant revenue         420,402         1,062,363         1,482,765         344,542         33,112         377,654           Special events (net of \$13,715 and \$29,671 of expenses in 2018 and \$2017, respectively)         92,968         -         92,968         235,876         -         235,876           Subtotal         3,688,122         1,062,363         4,750,485         3,74,047         374,336         4,148,383           Other non-cash contributions         30,948,558         -         30,948,558         30,699,784         -         30,699,784           Total support         34,636,680         1,062,363         35,699,043         34,473,831         374,336         34,848,167           Other revenue (loss):         8         106,200         -	State support	360,765	-	360,765	231,486	-	231,486
\$29,671 of expenses in 2018 and 2017, respectively) 92,968 - 92,968 235,876 - 235,876 Subtotal 3,688,122 1,062,363 4,750,485 3,774,047 374,336 4,148,383 Other non-cash contributions 30,948,558 - 30,948,558 30,699,784 - 30,699,784 Total support 34,636,680 1,062,363 35,699,043 34,473,831 374,336 34,848,167 Other revenue (loss):  Rental income 106,200 - 106,200 106,200 - 106,200 Other income 102,424 - 102,424 93,280 - 93,280 Investment income 18,994 - 18,994 17,094 - 17,094 Gain on sales of property and equipment 7,000 - 7,000 15,000 - 15,000 (Loss) gain on sales of investments (7,673) - (7,673) 4,204 - 4,204 Unrealized gain (loss) on investments 1,563 - 1,563 (5,346) - (3,346) Total support and other revenue 34,865,188 1,062,363 35,927,551 34,704,263 374,336 35,078,599 Net assets released from restrictions 226,994 (226,994) - 352,362 (352,362) - Functional expenses:  Program services 33,781,699 - 33,781,699 32,816,160 - 32,816,160 Management and general 400,062 - 400,062 337,724 - 337,724 Fundraising 607,661 - 607,661 583,311 - 583,311 Total functional expenses 34,789,422 - 34,789,422 33,737,195 - 33,737,195 Changes in net assets 302,760 835,355 374,336 8,627,691 6,933,925 352,362 7,286,287	Grant revenue	420,402	1,062,363	1,482,765	344,542	33,112	377,654
Subtotal   3,688,122   1,062,363   4,750,485   3,774,047   374,336   4,148,383   30,948,558   - 30,948,558   30,699,784   - 30,699,799   - 30,699,799   - 30,699,799   - 30,699,799   - 30,699,799   - 30,699,799   - 30,699,799   - 30,699,799   - 30,699,799   - 30,699,799   - 30,699,799   - 30,699,799   - 30,699,799   -							
Other non-cash contributions         30,948,558         -         30,948,558         30,699,784         -         30,699,784           Total support         34,636,680         1,062,363         35,699,043         34,473,831         374,336         34,848,167           Other revenue (loss):	2017, respectively)	92,968	-	92,968	235,876	-	235,876
Total support 34,636,680 1,062,363 35,699,043 34,473,831 374,336 34,848,167 Other revenue (loss):  Rental income 106,200 - 106,200 106,200 - 106,200 Other income 102,424 - 102,424 93,280 - 93,280 Investment income 18,994 - 18,994 17,094 - 17,094 Gain on sales of property and equipment 7,000 - 7,000 15,000 - 15,000 (Loss) gain on sales of investments (7,673) - (7,673) 4,204 - 4,204 Unrealized gain (loss) on investments 1,563 - 1,563 (5,346) - (5,346)  Total support and other revenue 34,865,188 1,062,363 35,927,551 34,704,263 374,336 35,078,599 Net assets released from restrictions 226,994 (226,994) - 352,362 (352,362) -  Functional expenses:  Program services 33,781,699 - 33,781,699 32,816,160 - 32,816,160 Management and general 400,062 - 400,062 337,724 - 337,724 Fundraising 607,661 - 607,661 583,311 - 583,311 Total functional expenses 34,789,422 - 34,789,422 33,737,195 - 33,737,195 Changes in net assets beginning of the year 8,253,355 374,336 8,627,691 6,933,925 352,362 7,286,287	Subtotal	3,688,122	1,062,363	4,750,485	3,774,047	374,336	4,148,383
Other revenue (loss):         Rental income         106,200         -         106,200         -         106,200         -         106,200         -         106,200         -         106,200         -         106,200         -         106,200         -         106,200         -         106,200         -         93,280         -         93,280         -         93,280         -         93,280         -         93,280         -         93,280         -         93,280         -         93,280         -         93,280         -         93,280         -         93,280         -         93,280         -         93,280         -         93,280         -         17,094         -         17,094         -         17,094         -         17,094         -         17,094         -         17,094         -         17,094         -         17,090         -         17,090         -         17,090         -         17,090         -         17,090         -         17,090         -         18,994         -         15,000         -         13,000         -         12,000         -         12,000         -         12,000         -         12,000         -         12,000         -         12,000 </td <td>Other non-cash contributions</td> <td>30,948,558</td> <td>-</td> <td>30,948,558</td> <td>30,699,784</td> <td>-</td> <td>30,699,784</td>	Other non-cash contributions	30,948,558	-	30,948,558	30,699,784	-	30,699,784
Rental income   106,200   - 106,200   106,200   - 106,200   - 106,200   Other income   102,424   - 102,424   93,280   - 93,280   Investment income   18,994   - 18,994   17,094   - 17,094   - 17,094   Gain on sales of property and equipment   7,000   - 7,000   15,000   - 15,000   - 15,000   (Loss) gain on sales of investments   (7,673)   - (7,673)   4,204   - 4,204   (Unrealized gain (loss) on investments   1,563   - 1,563   (5,346)   - (5,346)	Total support	34,636,680	1,062,363	35,699,043	34,473,831	374,336	34,848,167
Other income         102,424         -         102,424         93,280         -         93,280           Investment income         18,994         -         18,994         17,094         -         17,094           Gain on sales of property and equipment         7,000         -         7,000         15,000         -         15,000           (Loss) gain on sales of investments         (7,673)         -         (7,673)         4,204         -         4,204           Unrealized gain (loss) on investments         1,563         -         1,563         (5,346)         -         (5,346)           Total support and other revenue         34,865,188         1,062,363         35,927,551         34,704,263         374,336         35,078,599           Net assets released from restrictions         226,994         (226,994)         -         352,362         (352,362)         -           Functional expenses:         -         -         33,781,699         -         33,781,699         32,816,160         -         32,816,160         -         32,816,160         -         337,724         -         337,724         -         337,724         -         337,724         -         333,311         -         583,311         -         583,311 <td< td=""><td>Other revenue (loss):</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Other revenue (loss):						
Investment income	Rental income		-			-	
Gain on sales of property and equipment (Loss) gain on sales of investments         7,000         -         7,000         15,000         -         15,000           (Loss) gain on sales of investments         (7,673)         -         (7,673)         4,204         -         4,204           Unrealized gain (loss) on investments         1,563         -         1,563         (5,346)         -         (5,346)           Total support and other revenue         34,865,188         1,062,363         35,927,551         34,704,263         374,336         35,078,599           Net assets released from restrictions         226,994         (226,994)         -         352,362         (352,362)         -           Functional expenses:         Program services         33,781,699         -         33,781,699         32,816,160         -         32,816,160           Management and general         400,062         -         400,062         337,724         -         337,724           Fundraising         607,661         -         607,661         583,311         -         583,311           Total functional expenses         34,789,422         -         34,789,422         33,737,195         -         33,737,195           Changes in net assets         302,760         835,3	Other income	102,424	-			-	
Closs  gain on sales of investments			-			-	
Unrealized gain (loss) on investments         1,563         -         1,563         (5,346)         -         (5,346)           Total support and other revenue         34,865,188         1,062,363         35,927,551         34,704,263         374,336         35,078,599           Net assets released from restrictions         226,994         (226,994)         -         352,362         (352,362)         -           Functional expenses:         Program services         33,781,699         -         33,781,699         32,816,160         -         32,816,160           Management and general         400,062         -         400,062         337,724         -         337,724           Fundraising         607,661         -         607,661         583,311         -         583,311           Total functional expenses         34,789,422         -         34,789,422         33,737,195         -         33,737,195           Changes in net assets         302,760         835,369         1,138,129         1,319,430         21,974         1,341,404           Net assets, beginning of the year         8,253,355         374,336         8,627,691         6,933,925         352,362         7,286,287			-			-	
Total support and other revenue 34,865,188 1,062,363 35,927,551 34,704,263 374,336 35,078,599  Net assets released from restrictions 226,994 (226,994) - 352,362 (352,362) -  Functional expenses:  Program services 33,781,699 - 33,781,699 32,816,160 - 32,816,160  Management and general 400,062 - 400,062 337,724 - 337,724  Fundraising 607,661 - 607,661 583,311 - 583,311  Total functional expenses 34,789,422 - 34,789,422 33,737,195  Changes in net assets 302,760 835,369 1,138,129 1,319,430 21,974 1,341,404  Net assets, beginning of the year 8,253,355 374,336 8,627,691 6,933,925 352,362 7,286,287			-			-	
other revenue         34,865,188         1,062,363         35,927,551         34,704,263         374,336         35,078,599           Net assets released from restrictions         226,994         (226,994)         -         352,362         (352,362)         -           Functional expenses:         Program services         33,781,699         -         33,781,699         32,816,160         -         32,816,160           Management and general         400,062         -         400,062         337,724         -         337,724           Fundraising         607,661         -         607,661         583,311         -         583,311           Total functional expenses         34,789,422         -         34,789,422         33,737,195         -         33,737,195           Changes in net assets         302,760         835,369         1,138,129         1,319,430         21,974         1,341,404           Net assets, beginning of the year         8,253,355         374,336         8,627,691         6,933,925         352,362         7,286,287		1,563		1,563	(5,346)		(5,346)
Net assets released from restrictions         226,994         (226,994)         -         352,362         (352,362)         -           Functional expenses:         Program services         33,781,699         -         33,781,699         32,816,160         -         32,816,160           Management and general         400,062         -         400,062         337,724         -         337,724           Fundraising         607,661         -         607,661         583,311         -         583,311           Total functional expenses         34,789,422         -         34,789,422         33,737,195         -         33,737,195           Changes in net assets         302,760         835,369         1,138,129         1,319,430         21,974         1,341,404           Net assets, beginning of the year         8,253,355         374,336         8,627,691         6,933,925         352,362         7,286,287							
Functional expenses:         Program services         33,781,699         -         33,781,699         32,816,160         -         32,816,160           Management and general         400,062         -         400,062         337,724         -         337,724           Fundraising         607,661         -         607,661         583,311         -         583,311           Total functional expenses         34,789,422         -         34,789,422         33,737,195         -         33,737,195           Changes in net assets         302,760         835,369         1,138,129         1,319,430         21,974         1,341,404           Net assets, beginning of the year         8,253,355         374,336         8,627,691         6,933,925         352,362         7,286,287	other revenue	34,865,188	1,062,363	35,927,551	34,704,263	374,336	35,078,599
Program services         33,781,699         -         33,781,699         32,816,160         -         32,816,160           Management and general         400,062         -         400,062         337,724         -         337,724           Fundraising         607,661         -         607,661         583,311         -         583,311           Total functional expenses         34,789,422         -         34,789,422         33,737,195         -         33,737,195           Changes in net assets         302,760         835,369         1,138,129         1,319,430         21,974         1,341,404           Net assets, beginning of the year         8,253,355         374,336         8,627,691         6,933,925         352,362         7,286,287	Net assets released from restrictions	226,994	(226,994)	-	352,362	(352,362)	-
Program services         33,781,699         -         33,781,699         32,816,160         -         32,816,160           Management and general         400,062         -         400,062         337,724         -         337,724           Fundraising         607,661         -         607,661         583,311         -         583,311           Total functional expenses         34,789,422         -         34,789,422         33,737,195         -         33,737,195           Changes in net assets         302,760         835,369         1,138,129         1,319,430         21,974         1,341,404           Net assets, beginning of the year         8,253,355         374,336         8,627,691         6,933,925         352,362         7,286,287	Functional expenses:						
Fundraising Total functional expenses         607,661 34,789,422         - 607,661 34,789,422         583,311 583,737,195         - 583,311 583,737,195           Changes in net assets         302,760         835,369 1,138,129 1,319,430         21,974 1,341,404           Net assets, beginning of the year         8,253,355 374,336 8,627,691 6,933,925 352,362 7,286,287		33,781,699	-	33,781,699	32,816,160	-	32,816,160
Total functional expenses         34,789,422         -         34,789,422         33,737,195         -         33,737,195           Changes in net assets         302,760         835,369         1,138,129         1,319,430         21,974         1,341,404           Net assets, beginning of the year         8,253,355         374,336         8,627,691         6,933,925         352,362         7,286,287	Management and general	400,062	-	400,062	337,724	-	337,724
Changes in net assets         302,760         835,369         1,138,129         1,319,430         21,974         1,341,404           Net assets, beginning of the year         8,253,355         374,336         8,627,691         6,933,925         352,362         7,286,287	Fundraising	607,661	-	607,661	583,311		583,311
Net assets, beginning of the year 8,253,355 374,336 8,627,691 6,933,925 352,362 7,286,287	Total functional expenses	34,789,422		34,789,422	33,737,195		33,737,195
	Changes in net assets	302,760	835,369	1,138,129	1,319,430	21,974	1,341,404
Net assets, end of the year \$ 8,556,115 \$ 1,209,705 \$ 9,765,820 \$ 8,253,355 \$ 374,336 \$ 8,627,691	Net assets, beginning of the year	8,253,355	374,336	8,627,691	6,933,925	352,362	7,286,287
	Net assets, end of the year	\$ 8,556,115	\$ 1,209,705	\$ 9,765,820	\$ 8,253,355	\$ 374,336	\$ 8,627,691

### Thank You For 22 Years

# **Sunny Schaefer**



Since the beginning of her time at Operation Food Search as a volunteer interim executive director, everything Sunny has touched has flourished. 22 years later, we reflect on all Sunny has done to serve our mission and the hungry in St. Louis.

Sunny's dedication to and passion for healing hunger in the bi-state region is more than deserving of our recognition. This passion has not only fueled the very heart of Operation Food Search, but has also ignited innovative programs that launch OFS into the future. After more than two decades of leadership, we have the pleasure of thanking Sunny and wishing her all the best in retirement.



### Look how we've grown under her leadership

	Operating Budget	Food Distributed	Volunteers	People Served
1996	\$580,000	\$11 Million worth	200	90,000/month
NOW	\$4,575,500	\$31 Million worth	8,500+	220,000/month

# **Special Thanks**

### To Our Major Donors

### **Anonymous**











BJC Healthcare

William S. Anheuser Family Foundation

Enterprise Holdings

Donald and Barbara Lea Express Scripts Foundation Maurice Meslans and Margaret Holyfield Gene and Cathy Maier Big League Impact, Inc.

No Kid Hungry Missouri Interco Charitable Trust Dana Brown Charitable Trust PepsiCo Foundation Emerson Charitable Trust Anonymous Dierbergs Markets, Inc. Pioneer Restaurant, LLC, DBA Hardee's Herman T. and Phenie R. Pott

St. Louis Community

Foundation



Advisors Charitable Gift Fund Anheuser-Busch Companies, Inc.

Anthem BCBS Foundation

Ascension Health

Nancy Bales

Bryan Bell

Boeing Company

Raymond E. Botz

Brand Addition

Ryan Bricker

David and Kathleen Brunts

William W. Bryant

Clampbell-Avery Fund

Clemence S. Lieber

Foundation, Inc.

Community Council of St. Charles County

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